# THE 2015 INSIDE HIGHER ED SURVEY OF College \& University <br> <br> Presidents 

 <br> <br> Presidents}

Conducted by Gallup ${ }^{\circledR}$<br>SCOTT JASCHIK \& DOUG LEDERMAN<br>EDITORS, INSIDE HIGHER ED

## INSIDE HIGHER ED

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# THE 2015 INSIDE HIGHER ED SURVEY OF COLLEGE AND UNIVERSITY PRESIDENTS 

A Study by Gallup and Inside Higher Ed

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## TABLE OF CONTENTS

Foreword ..... 6
Snapshot Of Findings ..... 6
Methodology ..... 8
Detailed Findings ..... 8
Higher Education Outcomes ..... 9
Budget and Finances ..... 13
Sexual Assault ..... 17
Race Relations ..... 20
Presidents and Tenure ..... 22
Presidents and the Bully Pulpit ..... 22
Participant Demographics ..... 25
About Inside Higher Ed and Gallup ..... 26

# SUMMARY CHARTS 

- All Public - Private Nonprofit

What grade would you give the Obama administration's ratings proposal as currently framed?


What is your level of support for President's Obama's plan to help states make community college free for two years? 31\% 36\% 25\%


I am confident about the sustainability of my institution's financial model over the next 10 years.
23\% 26\% 19\%


8\% 7\% 7\%
\%5 Strongly agree

1\% 1\% 0\%
\%5 Strongly agree

26\% 24\% 28\% - - -



Sexual assault is prevalent at U.S. colleges and universities.
42\% 45\% 40\%


Sexual assault is prevalent at my institution.


Have you blocked the hiring of scholars whose competence you question?


## FOREWORD

## Inside Higher Ed's fifth annual Survey of College and University Presidents offers insights into how these leaders perceive and address the challenges and issues facing higher education institutions in the United States.

Among the topics explored in the
study:

- Perception and support of President Obama's proposed framework for rating U.S. colleges and universities, and whether new details offered by the administration have changed college
leaders' views.
- Confidence in the sustainability of
their institutions' financial model over the next five years.
- The effects of the economic downturn that started in 2008.
- Perceptions about the prevalence of
sexual assault and the institutions' role in addressing it.
- Presidents' roles in faculty decisions involving tenure and hiring practices.
- Whether college or university presidents should speak out about academic and non-academic issues.


## SNAPSHOT OF FINDINGS

- A majority of presidents give the Obama administration's ratings proposal a grade of $D$ or $F$, and a third of presidents say they view the plan more negatively than they did before the administration released a detailed framework about the plan in December.
- Presidents are skeptical that the proposed rating system would accurately reflect their institutions' quality, and are least supportive of the possible use of graduate income level and federal graduation rates as ratings criteria. Campus CEOs offer more support for using as criteria the percentage
of first-generation and Pell Granteligible students enrolled, and degree completion rates.
- Presidents of two-year colleges are likelier than their peers at four-year public and private nonprofit institutions to support the president's plan to encourage states to offer free community college tuition.
- More than half of the presidents are confident about the sustainability of their institution's financial model over the next 5 years, but only 39 percent feel that way over 10 years.
- About one-third of college presidents
say that sexual assault is prevalent at U.S. colleges. But only a small percentage believe it is an issue at their institution.
- A large majority of presidents (81 percent) say that the state of race relations on their campus is excellent or good.
- The majority of those surveyed say presidents should play a more active role in decisions about tenure and hiring faculty members.
- Nearly half of presidents agree that university leaders should speak out on issues beyond education.


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## METHODOLOGY

The following report presents findings from a quantitative survey research study that Gallup conducted on behalf of Inside Higher Ed. The objective was to examine the practices and perceptions of college and university presidents
related to government oversight, financial sustainability, sexual assault, race relations, and faculty hiring, among other topics.
To achieve these objectives, Gallup collected 647 Web surveys from
college presidents (and some other top executives), representing 338 public institutions, 262 private institutions, 26 college and university systems, and 21 institutions from the for-profit higher education sector.

Total Participation by Sector

|  | ALL INSTITUTIONS BY SECTOR |  |  |  | PUBLIC |  |  |  | PRIVATE NONPROFIT |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | ALL | PUBLIC | PRIVATE <br> NONPROFIT | FOR- <br> PROFIT | DOCTORAL | MASTER'S | BACC. | ASSOC. | DOCTORAL/ <br> MASTER'S | BACC. | ASSOC. |
| Total N | 647 | 338 | 262 | $21^{*}$ | 33 | 65 | 31 | 196 | 106 | 114 | $11^{*}$ |

*Not reported due to small sample size.

Gallup Education researchers and consultants worked with Scott Jaschik and Doug Lederman of Inside Higher Ed to develop the questionnaire. Gallup conducted the surveys in English from January 21 to February 4, 2015. Email invitations were sent to 2,965 potential respondents with valid email addresses. Up to four reminder emails were sent to respondents. The participation rate was

22 percent.
The study did not include specialty colleges such as Bible colleges and seminaries. Each institution is represented only once in the sample.

Sample sizes may fluctuate by item, since invalid (i.e., "Don't know/Does not apply") responses are not included in the results. The data are not statistically adjusted (weighted). Reporting groups
are determined based on Carnegie Code classifications and affiliation designations when known.

In addition to sampling error, question wording and practical difficulties in conducting surveys can introduce error or bias into the findings of opinion polls. In some cases, reported frequencies may not add up to 100 percent as a result of rounding.

## DETAILED FINDINGS

HIGHER EDUCATION OUTCOMES
The Obama administration's to win over critics, and in fact seemed December 2014 release of additional to turn more presidents against it than information about its framework for rating colleges and universities did little
for it.

As seen on the following page, 58
percent of presidents said they don't feel any better or worse about the ratings proposal after getting more information about it. About one-third (31 percent)
feel worse and about one in 10 (11 percent) feel better about the framework.

More than half of the presidents (56
percent) give a $D$ (32 percent) or $F(24$ percent) grade to the college rating proposal.

A little more than 1 in 10 (12 percent) give the rating framework an $A$ (1 percent) or B (11 percent) grade.

As you may know, the Obama administration recently released additional details about its framework for rating U.S. colleges and universities.

|  | ALL INSTITUTIONS BY SECTOR |  |  | PUBLIC |  |  |  | PRIVATE NONPROFIT |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | ALL | PUBLIC | PRIVATE NONPROFIT | DOCTORAL | MASTER'S | BACC. | ASSOC. | DOCTORAL/ MASTER'S | BACC. |
| Do the additional details make you feel better or do they make you feel worse about the proposal first outlined in the fall of $2013 ?$ |  |  |  |  |  |  |  |  |  |
| Better | 11 | 12 | 8 | 3 | 14 | 3 | 14 | 5 | 10 |
| Neither better or worse | 58 | 65 | 52 | 76 | 63 | 76 | 63 | 49 | 55 |
| Worse | 31 | 23 | 40 | 21 | 23 | 21 | 23 | 46 | 35 |
| What grade would you give the administration's college ratings proposal as it is currently? |  |  |  |  |  |  |  |  |  |
| A | 1 | 1 | 1 | 0 | 2 | 0 | 1 | 0 | 1 |
| B | 11 | 15 | 7 | 15 | 18 | 18 | 13 | 6 | 7 |
| C | 33 | 37 | 25 | 36 | 32 | 36 | 40 | 23 | 23 |
| D | 32 | 30 | 36 | 21 | 34 | 43 | 29 | 42 | 34 |
| F | 24 | 17 | 32 | 27 | 15 | 4 | 18 | 30 | 35 |

Nearly two-thirds of campus chief executives ( 65 percent) disagree or strongly disagree that the proposed college rating system will accurately portray their institution.

When asked about specific criteria that the ratings framework might use to judge
their institutions, nearly half of presidents are supportive or extremely supportive of using percentages of first-generation students enrolled (49 percent) and of admitted Pell Grant-eligible students (48 percent), degree completion rate (47 percent) and net price (46 percent).

Forty-two percent support the use of graduate employment rate and 38 percent favor the use of loan default rates as metrics.

Far fewer presidents support the use of (18 percent) and the federal graduation rate (29 percent) as rating criteria.

Using a five-point scale, where 5 means strongly agree and 1 means strongly disagree, please indicate your level of agreement with the following statement.

|  | ALL INSTITUTIONS BY SECTOR |  |  | PUBLIC |  |  |  | PRIVATE NONPROFIT |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | ALL | PUBLIC | PRIVATE NONPROFIT | DOCTORAL | MASTER'S | BACC. | ASSOC. | DOGTORAL/ MASTER'S | BACC. |
| The proposed college ratings system will accurately portray my institution as it is currently presented. |  |  |  |  |  |  |  |  |  |
| \%5 Strongly agree | 1 | 0 | 2 | 0 | 0 | 0 | 1 | 4 | 1 |
| \%4 | 9 | 9 | 9 | 16 | 10 | 24 | 5 | 6 | 13 |
| \%3 | 25 | 29 | 20 | 23 | 32 | 7 | 33 | 16 | 19 |
| \%2 | 32 | 34 | 29 | 32 | 37 | 48 | 32 | 33 | 25 |
| \%1 Strongly disagree | 33 | 27 | 40 | 29 | 21 | 21 | 29 | 40 | 42 |

The Obama administration's U.S. college and university ratings system features criteria on which institutions will be evaluated. On a five-point scale where 5 means extremely supportive and 1 means not at all supportive, please indicate your level of support for inclusion of the following criteria.

|  | ALL INSTITUTIONS BY SECTOR |  |  | PUBLIC |  |  |  | PRIVATE NONPROFIT |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | ALL | PUBLIC | PRIVATE NONPROFIT | DOCTORAL | MASTER'S | BACC. | ASSOC. | DOCTORAL/ MASTER'S | BACC. |
| Graduate employment rate |  |  |  |  |  |  |  |  |  |
| \%5 Extremely supportive | 11 | 8 | 12 | 3 | 6 | 20 | 9 | 9 | 9 |
| \%4 | 31 | 36 | 25 | 38 | 28 | 23 | 41 | 22 | 27 |
| \%3 | 25 | 25 | 26 | 25 | 23 | 33 | 22 | 33 | 22 |
| \%2 | 19 | 19 | 21 | 19 | 25 | 7 | 19 | 22 | 25 |
| \%1 Not at all supportive | 13 | 12 | 16 | 16 | 17 | 17 | 9 | 14 | 17 |
| Graduate income level |  |  |  |  |  |  |  |  |  |
| \%5 Extremely supportive | 4 | 3 | 4 | 3 | 2 | 10 | 3 | 4 | 2 |
| \%4 | 14 | 19 | 8 | 12 | 11 | 10 | 24 | 4 | 4 |
| \%3 | 21 | 23 | 15 | 24 | 17 | 27 | 23 | 15 | 13 |
| \%2 | 25 | 30 | 21 | 30 | 36 | 20 | 29 | 23 | 23 |
| \%1 Not at all supportive | 36 | 25 | 52 | 30 | 34 | 33 | 20 | 54 | 58 |
| Net Price |  |  |  |  |  |  |  |  |  |
| \%5 Extremely supportive | 14 | 15 | 12 | 9 | 16 | 19 | 16 | 9 | 15 |
| \%4 | 32 | 37 | 26 | 36 | 52 | 26 | 34 | 27 | 25 |
| \%3 | 28 | 27 | 28 | 27 | 17 | 32 | 29 | 29 | 27 |
| \%2 | 15 | 12 | 20 | 12 | 14 | 13 | 12 | 24 | 17 |
| \%1 Not at all supportive | 11 | 8 | 14 | 15 | 2 | 10 | 9 | 11 | 16 |


|  | ALL INSTITUTIONS BY SECTOR |  |  | PUBLIC |  |  |  | PRIVATE NONPROFIT |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | ALL | PUBLIC | PRIVATE NONPROFIT | DOCTORAL | MASTER'S | BACC. | ASSOC. | DOCTORAL/ MASTER'S | BACC. |
| Federal graduation rate |  |  |  |  |  |  |  |  |  |
| \%5 Extremely supportive | 8 | 5 | 11 | 9 | 8 | 16 | 2 | 7 | 14 |
| \%4 | 21 | 21 | 22 | 27 | 23 | 19 | 20 | 27 | 21 |
| \%3 | 25 | 24 | 25 | 9 | 25 | 10 | 28 | 22 | 23 |
| \%2 | 21 | 24 | 20 | 27 | 22 | 26 | 23 | 27 | 18 |
| \%1 Not at all supportive | 24 | 26 | 22 | 27 | 22 | 29 | 27 | 18 | 23 |
| Loan default rate |  |  |  |  |  |  |  |  |  |
| \%5 Extremely supportive | 10 | 6 | 14 | 3 | 11 | 13 | 5 | 9 | 14 |
| \%4 | 28 | 26 | 29 | 55 | 34 | 26 | 20 | 30 | 33 |
| \%3 | 24 | 25 | 23 | 15 | 26 | 23 | 25 | 31 | 17 |
| \%2 | 20 | 25 | 15 | 15 | 20 | 29 | 29 | 15 | 17 |
| \%1 Not at all supportive | 18 | 17 | 19 | 12 | 9 | 10 | 22 | 16 | 20 |
| Percentage of admitted Pell Grant-eligible students |  |  |  |  |  |  |  |  |  |
| \%5 Extremely supportive | 20 | 20 | 20 | 21 | 18 | 42 | 17 | 14 | 27 |
| \%4 | 28 | 30 | 26 | 27 | 40 | 19 | 29 | 31 | 24 |
| \%3 | 29 | 29 | 28 | 24 | 23 | 26 | 32 | 33 | 21 |
| \%2 | 12 | 13 | 12 | 12 | 15 | 10 | 13 | 10 | 14 |
| \%1 Not at all supportive | 11 | 8 | 13 | 15 | 3 | 3 | 9 | 13 | 13 |
| Degree completion rate |  |  |  |  |  |  |  |  |  |
| \%5 Extremely supportive | 13 | 12 | 14 | 29 | 17 | 17 | 7 | 8 | 19 |
| \%4 | 34 | 32 | 37 | 29 | 38 | 30 | 31 | 41 | 32 |
| \%3 | 28 | 29 | 24 | 16 | 26 | 20 | 32 | 22 | 26 |
| \%2 | 15 | 16 | 15 | 10 | 14 | 13 | 19 | 19 | 15 |
| \%1 Not at all supportive | 11 | 11 | 9 | 16 | 5 | 20 | 11 | 11 | 8 |
| Percentage of first generation students enrolled |  |  |  |  |  |  |  |  |  |
| \%5 Extremely supportive | 20 | 23 | 16 | 18 | 26 | 26 | 23 | 16 | 19 |
| \%4 | 29 | 27 | 31 | 30 | 34 | 26 | 24 | 33 | 28 |
| \%3 | 27 | 30 | 25 | 21 | 25 | 29 | 33 | 28 | 21 |
| \%2 | 14 | 13 | 16 | 12 | 12 | 10 | 14 | 15 | 18 |
| \%1 Not at all supportive | 9 | 7 | 11 | 18 | 3 | 10 | 6 | 8 | 13 |

College leaders hold a somewhat more favorable view about another Obama administration proposal. About one-third of presidents (37 percent) are supportive or extremely supportive of a proposed new program that would allow states to offer free community college tuition to in-state students. More than 4 in 10 presidents ( 45 percent) do not support this grant plan.

The views differ greatly by sector. Just

20 percent of leaders of private nonprofit colleges say they support the idea, compared to half of all public college presidents and 68 percent of chief executives of public associate-granting institutions.
Two-thirds of all respondents (67 percent) say the grant program would attract new students into higher education, and 7 in 10 presidents say the plan would be somewhat or very
likely to draw students out of four-year institutions into community colleges.

About one-third of all campus leaders believe enrollment at their own institutions would increase under the free community college plan, but that depends almost entirely on the sector. More than half of public college leaders and 80 percent of communtiy college presidents think so, but just 8 percent of private nonprofit college CEOs do.

As you may know, President Obama recently proposed a new grant program for states so they may offer two free years of community college to in-state students. Please think about this new plan as you respond to the following statements.

|  | ALL INSTITUTIONS BY SECTOR |  |  | PUBLIC |  |  |  |  | PRIVATE NONPROFIT |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | ALL | PUBLIC | PRIVATE <br> NONPROFIT | DOCTORAL | MASTER'S | BACG. | ASSOC. | DOCTORAL/ <br> MASTER'S | BACG. |

On a five-point scale where 5 means extremely supportive and 1 means not at all supportive, please indicate your level of support for President Obama's new plan to provide grants to states so that they may offer two free years of community college to in-state students.

| $\% 5$ Extremely supportive | 20 | 31 | 7 | 15 | 9 | 0 | 46 | 2 | 7 |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\% 4$ | 17 | 20 | 13 | 12 | 16 | 17 | 22 | 11 | 16 |
| $\% 3$ | 19 | 19 | 18 | 30 | 22 | 30 | 16 | 17 | 18 |
| $\% 2$ | 19 | 16 | 21 | 21 | 33 | 20 | 9 | 25 | 22 |
| \%1 Not at all supportive | 26 | 13 | 41 | 21 | 20 | 33 | 7 | 45 | 38 |

Would you say that President Obama's new plan is very likely, somewhat likely, not very likely, or not at all likely to attract new students to higher education?

| \%4 Very likely | 23 | 32 | 13 | 18 | 13 | 21 | 41 | 12 | 13 |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \%3 Somewhat likely | 44 | 44 | 45 | 45 | 50 | 48 | 41 | 45 | 40 |
| $\% 2$ Not very likely | 23 | 17 | 32 | 27 | 27 | 24 | 11 | 33 | 35 |
| \%1 Not at all likely | 9 | 8 | 9 | 9 | 10 | 7 | 7 | 11 | 12 |

Would you say that President Obama's new plan is very likely, somewhat likely, not very likely, or not at all likely to draw students out of fouryear institutions into community colleges?

| \%4 Very likely | 25 | 21 | 31 | 25 | 40 | 38 | 12 | 38 | 26 |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \%3 Somewhat likely | 45 | 46 | 45 | 38 | 43 | 38 | 50 | 44 | 47 |
| $\% 2$ Not very likely | 24 | 26 | 19 | 34 | 14 | 17 | 30 | 14 | 22 |
| $\% 1$ Not at all likely | 6 | 7 | 5 | 3 | 3 | 7 | 8 | 4 | 5 |


|  | ALL IN | TUTIONS | Y SECTOR |  | PUB |  |  | PRIVATE NO | PROFIT |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | ALL | PUBLIC | $\begin{aligned} & \text { PRIVATE } \\ & \text { NONPROFIT } \end{aligned}$ | DOCTORAL | MASTER'S | BACC. | ASSOC. | DOCTORAL/ MASTER'S | BACC. |
| Do you think that President Obama's new plan would likely lead to increased enrollment at your institution, decreased enrollment at your institution, or do you think enrollment would likely remain the same at your institution? |  |  |  |  |  |  |  |  |  |
| \%3 Increased enrollment | 34 | 54 | 8 | 16 | 11 | 17 | 80 | 6 | 6 |
| \%2 Enrollment would remain the same | 39 | 30 | 51 | 56 | 42 | 38 | 20 | 45 | 58 |
| \%1 Decreased enrollment | 27 | 16 | 41 | 28 | 47 | 45 | 1 | 49 | 37 |

## BUDGET AND FINANCES

The majority of presidents ( 56 percent) agree or strongly agree that they are confident in the sustainability of their institution's financial model over the next five years. Presidents say they are less confident (39 percent agree or strongly agree) in their institution's financial model over the next 10 years.

Both of those figures are down sharply from the 2014 version of this survey, when 62 percent of campus leaders surveyed expressed confidence in their institutions' sustainability over five years, and 50 percent did so over a decade.

The biggest declines from a year
ago occurred among leaders of public institutions, and particularly public master's universities and baccalaureate colleges.
In 2014, 69 percent of public master's presidents and 61 percent of leaders of public bachelor's-granting colleges agreed or strongly agreed that they were confident in their institutions' sustability over five years. This year, those figures dropped to 43 and 45 percent, respectively, reflecting concern about state budgets.

Despite recent headlines about the struggles of private college presidents,
they remain comparatively optimistic: 58 percent of private four-year college leaders express confidence in sustainability over five years and 41 percent over a decade, compared to 58 percent and 45 percent, respectively, in the 2014 survey.
A little more than one-quarter (28 percent) of chief executives agree or strongly agree that the economic downturn from 2008 is effectively over at their institution. About half of presidents (48 percent) disagree or strongly disagree that the economic downturn is over at their institution.

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Using a five-point scale, where 5 means strongly agree and 1 means strongly disagree, please indicate your level of agreement with the following statements.

| ALL INSTITUTIONS BY SECTOR |  |  | PUBLIC |  |  |  |  | PRIVATE NONPROFIT |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | ALL | PUBLIC | PRIVATE <br> NONPROFIT | DOCTORAL | MASTER'S | BACC. | ASSOC. | DOCTORAL/ <br> MASTER'S | BACC. |  |

I am confident about the sustainability of my institution's financial model over the next five years.

| $\% 5$ Strongly agree | 20 | 19 | 21 | 21 | 12 | 14 | 21 | 19 | 20 |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\% 4$ | 36 | 32 | 40 | 52 | 31 | 31 | 30 | 42 | 38 |
| $\% 3$ | 24 | 24 | 23 | 15 | 26 | 31 | 25 | 26 | 21 |
| $\% 2$ | 16 | 19 | 13 | 9 | 25 | 14 | 19 | 11 | 17 |
| $\% 1$ Strongly disagree | 5 | 6 | 3 | 3 | 6 | 10 | 5 | 2 | 4 |

I am confident about the sustainability of my institution's financial model over the next ten years.

| $\% 5$ Strongly agree | 13 | 12 | 16 | 15 | 8 | 10 | 12 | 14 | 15 |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\% 4$ | 26 | 24 | 28 | 27 | 23 | 24 | 24 | 28 | 26 |
| $\% 3$ | 31 | 29 | 34 | 42 | 29 | 45 | 26 | 35 | 33 |
| $\% 2$ | 23 | 26 | 19 | 12 | 31 | 17 | 28 | 20 | 21 |
| $\% 1$ Strongly disagree | 7 | 9 | 3 | 3 | 10 | 3 | 10 | 3 | 5 |

The economic downturn that started in 2008 is effectively over at my institution.

| $\% 5$ Strongly agree | 11 | 10 | 14 | 3 | 5 | 10 | 11 | 12 | 10 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| $\% 4$ | 17 | 18 | 15 | 19 | 14 | 19 | 20 | 14 | 17 |
| $\% 3$ | 24 | 20 | 28 | 19 | 20 | 16 | 21 | 28 | 29 |
| $\% 2$ | 28 | 27 | 27 | 31 | 32 | 26 | 24 | 29 | 26 |
| $\% 1$ Strongly disagree | 20 | 25 | 16 | 28 | 29 | 29 | 23 | 17 | 18 |

When looking at the sustainability of the business models of universities, most presidents agree or strongly agree that elite private universities ( 85 percent) and elite private liberal arts colleges
(71 percent) have the most sustainable business models.

As seen in the table on the following page, presidents are more skeptical about the sustainability of the business
model for other private four-year institutions (10 percent agree or strongly agree that the business model is sustainable) and for-profit universities (16 percent agree or strongly agree).

The business models for the following sectors of higher education are sustainable:

|  | ALL INSTITUTIONS BY SECTOR |  |  | PUBLIC |  |  |  | PRIVATE NONPROFIT |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | ALL | PUBLIC | PRIVATE NONPROFIT | DOCTORAL | MASTER'S | BACC. | ASSOC. | DOCTORAL/ MASTER'S | BACC. |
| Public flagship universities |  |  |  |  |  |  |  |  |  |
| \%5 Strongly agree | 16 | 17 | 16 | 18 | 20 | 16 | 17 | 17 | 15 |
| \%4 | 35 | 34 | 34 | 45 | 34 | 45 | 30 | 39 | 29 |
| \%3 | 24 | 25 | 25 | 21 | 30 | 13 | 26 | 22 | 29 |
| \%2 | 17 | 17 | 18 | 12 | 14 | 19 | 19 | 17 | 20 |
| \%1 Strongly disagree | 6 | 6 | 7 | 3 | 2 | 6 | 8 | 4 | 8 |
| Non-flagship public four-year institutions |  |  |  |  |  |  |  |  |  |
| \%5 Strongly agree | 3 | 2 | 4 | 0 | 3 | 0 | 2 | 4 | 2 |
| \%4 | 17 | 19 | 14 | 22 | 15 | 16 | 19 | 16 | 12 |
| \%3 | 36 | 36 | 36 | 38 | 38 | 32 | 36 | 41 | 31 |
| \%2 | 35 | 36 | 34 | 34 | 35 | 48 | 36 | 30 | 42 |
| \%1 Strongly disagree | 9 | 7 | 12 | 6 | 8 | 3 | 8 | 9 | 14 |
| Community colleges |  |  |  |  |  |  |  |  |  |
| \%5 Strongly agree | 8 | 6 | 10 | 0 | 2 | 0 | 9 | 7 | 11 |
| \%4 | 26 | 25 | 27 | 38 | 29 | 13 | 24 | 33 | 19 |
| \%3 | 35 | 36 | 35 | 31 | 40 | 70 | 30 | 34 | 35 |
| \%2 | 26 | 27 | 22 | 31 | 30 | 13 | 27 | 19 | 30 |
| \%1 Strongly disagree | 6 | 7 | 6 | 0 | 0 | 3 | 10 | 6 | 4 |
| Elite private universities (endowments > \$1 billion) |  |  |  |  |  |  |  |  |  |
| \%5 Strongly agree | 51 | 44 | 61 | 52 | 52 | 43 | 39 | 62 | 66 |
| \%4 | 34 | 36 | 30 | 33 | 30 | 40 | 37 | 28 | 31 |
| \%3 | 10 | 13 | 6 | 12 | 9 | 7 | 15 | 5 | 3 |
| \%2 | 4 | 6 | 2 | 3 | 8 | 7 | 6 | 4 | 0 |
| \%1 Strongly disagree | 2 | 2 | 1 | 0 | 2 | 3 | 2 | 2 | 0 |
| Elite private liberal arts colleges (endowments $>\$ 500$ million) |  |  |  |  |  |  |  |  |  |
| \%5 Strongly agree | 29 | 23 | 36 | 33 | 21 | 24 | 23 | 41 | 35 |
| \%4 | 42 | 42 | 43 | 27 | 44 | 41 | 43 | 41 | 50 |
| \%3 | 19 | 25 | 13 | 30 | 27 | 28 | 22 | 12 | 10 |
| \%2 | 8 | 8 | 6 | 9 | 3 | 3 | 10 | 6 | 4 |
| \%1 Strongly disagree | 2 | 2 | 1 | 0 | 5 | 3 | 2 | 1 | 2 |


|  | ALL INSTITUTIONS BY SECTOR |  |  | PUBLIC |  |  |  | PRIVATE NONPROFIT |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | ALL | PUBLIC | PRIVATE NONPROFIT | DOCTORAL | MASTER'S | BACC. | ASSOC. | DOCTORAL MASTER'S | BACC. |
| Other private four-year institutions |  |  |  |  |  |  |  |  |  |
| \%5 Strongly agree | 1 | 1 | 2 | 0 | 0 | 0 | 2 | 2 | 3 |
| \%4 | 9 | 7 | 11 | 3 | 0 | 7 | 9 | 10 | 11 |
| \%3 | 35 | 29 | 40 | 19 | 19 | 28 | 35 | 44 | 39 |
| \%2 | 44 | 50 | 40 | 59 | 69 | 52 | 42 | 37 | 41 |
| \%1 Strongly disagree | 10 | 12 | 7 | 19 | 11 | 14 | 11 | 7 | 7 |
| For-profit institutions |  |  |  |  |  |  |  |  |  |
| \%5 Strongly agree | 3 | 4 | 2 | 3 | 2 | 7 | 4 | 3 | 1 |
| \%4 | 13 | 12 | 11 | 15 | 3 | 3 | 15 | 15 | 6 |
| \%3 | 30 | 29 | 28 | 30 | 25 | 27 | 30 | 30 | 21 |
| \%2 | 39 | 38 | 44 | 36 | 39 | 47 | 36 | 39 | 54 |
| \%1 Strongly disagree | 16 | 18 | 15 | 15 | 31 | 17 | 15 | 14 | 18 |

## SEXUAL ASSAULT

About two-thirds (63 percent) of presidents say female students are a lot safer (2 percent) or somewhat safer (61 percent) because of the actions taken by the Obama administration aimed at holding colleges and universities accountable for preventing and
responding to campus sexual assault.
The majority of college presidents (57 percent) say it is appropriate to use a "preponderance of evidence" standard, rather than "guilt beyond a reasonable doubt," in adjudicating sexual assault complaints.

When asked about the effectiveness of the California "affirmative consent" law, about 7 in 10 presidents ( 71 percent) say that this will be not too effective (44 percent) or not at all effective (27 percent) in preventing sexual assaults on campus.

Recently, the Obama administration has taken action aimed at holding colleges and universities accountable for preventing and aggressively responding to campus sexual assault.

|  | ALL INSTITUTIONS BY SECTOR |  |  | PUBLIC |  |  |  | PRIVATE NONPROFIT |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | ALL | PUBLIC | PRIVATE NONPROFIT | DOCTORAL | MASTER'S | BACC. | ASSOC. | DOCTORAL/ MASTER'S | BACC. |
| Would you say these efforts have made female students a lot safer, somewhat safer, or not at all safer? |  |  |  |  |  |  |  |  |  |
| \%3 A lot safer | 2 | 2 | 3 | 3 | 2 | 0 | 2 | 3 | 3 |
| \%2 Somewhat safer | 61 | 61 | 59 | 33 | 69 | 58 | 64 | 61 | 57 |
| \%1 Not at all safer | 36 | 37 | 37 | 64 | 30 | 42 | 34 | 36 | 40 |

The Education Department has urged colleges to use a "preponderance of evidence" standard, rather than "guilt beyond a reasonable doubt" in adjudicating sexual assault complaints. In your opinion, is this an appropriate shift?

|  | ALL INSTITUTIONS BY SECTOR |  | PUBLIC |  |  |  |  | PRIVATE NONPROFIT |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | ALL | PUBLIC | PRIVATE <br> NONPROFIT | DOCTORAL | MASTER'S | BACC. | ASSOC. | DOCTORAL/ <br> MASTER'S | BACC. |  |
| $\%$ Yes | 57 | 64 | 49 | 55 | 68 | 50 | 67 | 50 | 50 |  |
| $\% 2$ No | 43 | 36 | 51 | 45 | 32 | 50 | 33 | 50 | 50 |  |

This year, California enacted an "affirmative consent" law that requires colleges to hold students responsible for seeking affirmative verbal permission for every physical or sexual act they seek with another student.

|  | ALL INSTITUTIONS BY SECTOR |  |  | PUBLIC |  |  |  | PRIVATE NONPROFIT |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | ALL | PUBLIC | PRIVATE <br> NONPROFIT | DOCTORAL | MASTER'S | BACC. | ASSOC. | DOCTORAL/ <br> MASTER'S | BACC. |  |

Would you say such laws will be very effective, somewhat effective, not too effective, or not at all effective in preventing sexual assault on campuses?

| \%4 Very effective | 1 | 2 | 1 | 0 | 0 | 3 | 2 | 0 | 1 |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \%3 Somewhat effective | 27 | 26 | 28 | 23 | 33 | 14 | 26 | 23 | 33 |
| \%2 Not too effective | 44 | 43 | 46 | 45 | 36 | 52 | 44 | 54 | 41 |
| \%1 Not at all effective | 27 | 29 | 25 | 32 | 31 | 31 | 28 | 23 | 25 |

About one-third (32 percent) of respondents agree or strongly agree that sexual assault is prevalent at American colleges and universities. But few presidents (6 percent) agree or strongly agree that sexual assault is prevalent at their institution.

About half of presidents (52 percent)
agree or strongly agree that fraternities play a disproportionate role in sexual assault cases on campuses.
More than three-quarters of presidents (77 percent) agree or strongly agree that their campus is doing a good job protecting women from sexual assault on campus. Nine in 10 presidents agree
or strongly agree that their institution provides appropriate due process for those accused of sexual assault on campus. About half ( 46 percent) agree or strongly agree that local law enforcement should be responsible for handling all sexual assault cases on campuses.

Again, using a five-point scale, where 5 means strongly agree and 1 means strongly disagree, please indicate your level of agreement with the following statements:

|  | ALL INSTITUTIONS BY SECTOR |  |  | PUBLIC |  |  |  | PRIVATE NONPROFIT |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | ALL | PUBLIC | PRIVATE NONPROFIT | DOCTORAL | MASTER'S | BACC. | ASSOC. | DOCTORAL/ MASTER'S | BACC. |
| Sexual assault is prevalent at U.S. colleges and universities. |  |  |  |  |  |  |  |  |  |
| \%5 Strongly agree | 8 | 7 | 7 | 3 | 6 | 3 | 9 | 8 | 6 |
| \%4 | 24 | 23 | 23 | 18 | 29 | 13 | 23 | 19 | 29 |
| \%3 | 42 | 45 | 40 | 45 | 42 | 43 | 47 | 49 | 32 |
| \%2 | 22 | 20 | 26 | 24 | 22 | 23 | 18 | 23 | 27 |
| \%1 Strongly disagree | 4 | 5 | 4 | 9 | 2 | 17 | 3 | 1 | 6 |
| Sexual assault is prevalent at my institution. |  |  |  |  |  |  |  |  |  |
| \%5 Strongly agree | 1 | 1 | 0 | 3 | 0 | 0 | 1 | 0 | 1 |
| \%4 | 5 | 5 | 4 | 9 | 8 | 3 | 4 | 1 | 8 |
| \%3 | 17 | 17 | 17 | 24 | 34 | 13 | 11 | 17 | 19 |
| \%2 | 34 | 34 | 33 | 30 | 40 | 30 | 34 | 39 | 37 |
| \%1 Strongly disagree | 44 | 43 | 46 | 33 | 18 | 53 | 51 | 44 | 35 |
| Fraternities play a disproportionate role in sexual assault cases on campuses. |  |  |  |  |  |  |  |  |  |
| \%5 Strongly agree | 15 | 14 | 16 | 0 | 13 | 13 | 18 | 17 | 13 |
| \%4 | 37 | 38 | 38 | 47 | 19 | 30 | 43 | 34 | 45 |
| \%3 | 25 | 25 | 25 | 28 | 30 | 30 | 22 | 31 | 18 |
| \%2 | 16 | 18 | 15 | 19 | 36 | 17 | 11 | 15 | 15 |
| \%1 Strongly disagree | 6 | 6 | 6 | 6 | 2 | 9 | 6 | 3 | 9 |
| My campus is doing a good job protecting women from sexual assault on my campus. |  |  |  |  |  |  |  |  |  |
| \% 5 Strongly agree | 24 | 20 | 30 | 19 | 20 | 21 | 19 | 30 | 23 |
| \%4 | 53 | 55 | 49 | 53 | 62 | 54 | 55 | 54 | 50 |
| \%3 | 19 | 19 | 18 | 25 | 18 | 21 | 19 | 14 | 24 |
| \%2 | 3 | 4 | 2 | 3 | 0 | 4 | 6 | 1 | 4 |
| \%1 Strongly disagree | 1 | 1 | 1 | 0 | 0 | 0 | 2 | 1 | 0 |
| My institution provides appropriate due process for those accused of sexual assault on my campus. |  |  |  |  |  |  |  |  |  |
| \% 5 Strongly agree | 48 | 46 | 50 | 45 | 55 | 23 | 47 | 51 | 47 |
| \%4 | 42 | 45 | 40 | 48 | 42 | 63 | 43 | 40 | 42 |
| \%3 | 8 | 7 | 8 | 3 | 2 | 10 | 9 | 6 | 8 |
| \%2 | 1 | 1 | 2 | 0 | 2 | 3 | 1 | 3 | 2 |
| \%1 Strongly disagree | 1 | 1 | 0 | 3 | 0 | 0 | 1 | 0 | 1 |


|  | ALL INSTITUTIONS BY SECTOR |  |  | PUBLIC |  |  |  | PRIVATE NONPROFIT |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | ALL | PUBLIC | PRIVATE NONPROFIT | DOCTORAL | MASTER'S | BACC. | ASSOC. | DOCTORAL/ MASTER'S | BACC. |
| Local law enforcement should be responsible for handling all sexual assault cases on campuses. |  |  |  |  |  |  |  |  |  |
| \% 5 Strongly agree | 25 | 29 | 19 | 21 | 9 | 16 | 38 | 13 | 18 |
| \%4 | 21 | 23 | 18 | 12 | 25 | 23 | 25 | 17 | 19 |
| \%3 | 19 | 18 | 21 | 21 | 19 | 10 | 19 | 23 | 20 |
| \%2 | 20 | 19 | 23 | 21 | 30 | 35 | 13 | 26 | 22 |
| \%1 Strongly disagree | 14 | 11 | 19 | 24 | 17 | 16 | 5 | 22 | 22 |

## RACE RELATIONS

The majority of presidents (81 percent) say that, generally speaking, the state of race relations is excellent or good on their campus, with 18 percent saying it is excellent.

Presidents are not as confident in the state of race relations on campuses in the U.S. generally. About 6 in 10 (58
percent) of presidents say that race relations on college and university campuses in this country are about the same as they were five years ago, and 30 percent say that race relations are better than they were five years ago.
All of those numbers are lower than they were a year ago, though. In the

2014 survey of presidents, 90 percent said that race relations on their campus were excellent or good, and 53 percent described race relations on American campuses generally as excellent or good. Forty-four percent said race relations were better in 2014 than they were five years before.

As you may know, there has recently been intense discussion about race on many college and university campuses.

|  | ALL INSTITUTIONS BY SECTOR |  |  | PUBLIC |  |  |  | PRIVATE NONPROFIT |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | ALL | PUBLIC | PRIVATE NONPROFIT | DOCTORAL | MASTER'S | BACC. | ASSOC. | DOCTORAL/ MASTER'S | BACC. |
| Generally speaking, would you say the state of race relations on your campus is excellent, good, fair, or poor? |  |  |  |  |  |  |  |  |  |
| \%4 Excellent | 18 | 19 | 17 | 27 | 12 | 13 | 20 | 22 | 9 |
| \%3 Good | 63 | 63 | 63 | 48 | 74 | 70 | 62 | 60 | 66 |
| \%2 Fair | 18 | 17 | 19 | 24 | 12 | 17 | 17 | 17 | 25 |
| \%1 Poor | 1 | 1 | 1 | 0 | 2 | 0 | 1 | 1 | 1 |

Generally speaking, would you say the state of race relations on college and university campuses in this country is excellent, good, fair, or poor?

| \%4 Excellent | 1 | 2 | 1 | 0 | 0 | 4 | 3 | 1 | 1 |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \%3 Good | 42 | 43 | 40 | 39 | 31 | 43 | 49 | 42 | 34 |
| $\% 2$ Fair | 51 | 51 | 54 | 61 | 67 | 54 | 43 | 53 | 58 |
| \%1 Poor | 5 | 4 | 6 | 0 | 2 | 0 | 6 | 4 | 7 |


|  | ALL INSTITUTIONS BY SECTOR |  |  | PUBLIC |  |  |  | PRIVATE NONPROFIT |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | ALL | PUBLIC | PRIVATE NONPROFIT | DOCTORAL | MASTER'S | BACC. | ASSOC. | DOCTORAL MASTER'S | BACC. |
| Generally speaking, would you say the state of race relations on college and university campuses in this country is better, about the same, or worse than it was about five years ago? |  |  |  |  |  |  |  |  |  |
| \%3 Better | 30 | 32 | 30 | 41 | 30 | 41 | 29 | 34 | 26 |
| \%2 About the same | 58 | 58 | 59 | 47 | 67 | 52 | 57 | 55 | 65 |
| \%1 Worse | 12 | 11 | 12 | 13 | 3 | 7 | 14 | 11 | 9 |

## PRESIDENTS AND TENURE

The majority ( 55 percent) of presidents say that they should take a more active role in decisions about which faculty members to hire. Two-thirds agree or strongly agree that presidents should take a more active role in decisions about which faculty are granted tenure.

Presidents say they have seldom
blocked the hiring (5 percent) or blocked the granting of tenure ( 2 percent) of scholars who have views with which they strongly disagree.
The majority of presidents say they have blocked hiring ( 58 percent) or tenure (54 percent) of scholars whose competence they question. The majority
of presidents (62 percent) say they defer to departments in faculty hiring decisions.

Campus leaders are about evenly divided on whether they do (48 percent) or do not ( 52 percent) conduct their own candidate reviews in faculty tenure decisions.

Again, using a five-point scale, where 5 means strongly agree and 1 means strongly disagree, please indicate your level of agreement with the following statements:

|  | ALL INSTITUTIONS BY SECTOR |  |  | PUBLIC |  |  |  | PRIVATE NONPROFIT |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | ALL | PUBLIC | PRIVATE NONPROFIT | DOCTORAL | MASTER'S | BACC. | ASSOC. | DOGTORAL MASTER'S | BACC. |
| Presidents should take a more active role in decisions about which faculty members to hire. |  |  |  |  |  |  |  |  |  |
| \%5 Strongly agree | 23 | 24 | 22 | 12 | 14 | 13 | 31 | 23 | 22 |
| \%4 | 32 | 31 | 33 | 27 | 25 | 29 | 33 | 31 | 32 |
| \%3 | 20 | 18 | 23 | 18 | 25 | 19 | 14 | 19 | 25 |
| \%2 | 17 | 19 | 15 | 24 | 23 | 29 | 15 | 19 | 13 |
| \%1 Strongly disagree | 8 | 9 | 7 | 18 | 14 | 10 | 6 | 9 | 7 |
| Presidents should take a more active role in decisions about which faculty are granted tenure. |  |  |  |  |  |  |  |  |  |
| \%5 Strongly agree | 33 | 33 | 30 | 27 | 29 | 19 | 39 | 34 | 25 |
| \%4 | 33 | 33 | 33 | 33 | 29 | 42 | 32 | 28 | 37 |
| \%3 | 18 | 14 | 23 | 12 | 15 | 26 | 12 | 22 | 22 |
| \%2 | 11 | 13 | 10 | 18 | 18 | 6 | 11 | 12 | 12 |
| \%1 Strongly disagree | 5 | 7 | 4 | 9 | 8 | 6 | 6 | 4 | 4 |


|  | ALL INSTITUTIONS BY SECTOR |  |  | PUBLIC |  |  |  | PRIVATE NONPROFIT |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | ALL | PUBLIC | PRIVATE NONPROFIT | DOCTORAL | MASTER'S | BACC. | ASSOC. | DOCTORAL MASTER'S | BACC. |
| Have you blocked the hiring of scholars whose views with which you strongly disagree? |  |  |  |  |  |  |  |  |  |
| \%1 Yes | 5 | 1 | 10 | 0 | 2 | 0 | 2 | 12 | 10 |
| \%2 No | 95 | 99 | 90 | 100 | 98 | 100 | 98 | 88 | 90 |
| Have you blocked granting tenure for scholars whose views with which you strongly disagree? |  |  |  |  |  |  |  |  |  |
| \%1 Yes | 2 | 0 | 4 | 0 | 0 | 0 | 1 | 7 | 3 |
| \%2 No | 98 | 100 | 96 | 100 | 100 | 100 | 99 | 93 | 97 |
| Have you blocked the hiring of scholars whose competence you question? |  |  |  |  |  |  |  |  |  |
| \%1 Yes | 58 | 59 | 56 | 42 | 59 | 46 | 64 | 52 | 56 |
| \%2 No | 42 | 41 | 44 | 58 | 41 | 54 | 36 | 48 | 44 |
| Have you blocked granting tenure for scholars whose competence you question? |  |  |  |  |  |  |  |  |  |
| \%1 Yes | 54 | 56 | 52 | 76 | 69 | 57 | 46 | 51 | 55 |
| \%2 No | 46 | 44 | 48 | 24 | 31 | 43 | 54 | 49 | 45 |
| Do you conduct your own candidate reviews in faculty hiring decisions, or do you largely defer to departments? |  |  |  |  |  |  |  |  |  |
| \%1 Yes, I conduct my own reviews | 38 | 32 | 46 | 16 | 22 | 16 | 41 | 46 | 48 |
| \%2 No, I defer to department decisions | 62 | 68 | 54 | 84 | 78 | 84 | 59 | 54 | 52 |
| Do you conduct your own candidate reviews in faculty tenure decisions, or do you largely defer to departments? |  |  |  |  |  |  |  |  |  |
| \%1 Yes, I conduct my own reviews | 48 | 45 | 54 | 59 | 56 | 67 | 36 | 55 | 59 |
| \%2 No, I defer to department decisions | 52 | 55 | 46 | 41 | 44 | 33 | 64 | 45 | 41 |

## PRESIDENTS AND THE BULLY PULPIT

About half of the presidents (46 percent) agree or strongly agree that college and university presidents should speak out more on issues beyond those specifically germane to higher education. Roughly 6 in 10 (59 percent) agree or strongly agree that when presidents speak out on matters directly related to higher education, they have
real influence on public policy.
About one in five (21 percent) agree or strongly agree that when presidents speak out on issues not directly related to higher education, they have real influence on public policy.

More than 8 in 10 presidents ( 84 percent) agree or strongly agree that when presidents speak out on issues,
they face significant risk if they take controversial positions.

Nearly half of the presidents (48 percent) agree or strongly agree that they fear that if they speak out about important issues, their positions might offend their governor or state legislators, with nearly 6 in 10 public university presidents (59 percent) agreeing
or strongly agreeing with this same statement. Half of presidents agree or
strongly agree that speaking out about important issues might offend their
institution's trustees and donors (50 percent).

Recently, attention has been paid to the issue of presidents engaging in public discourse about a variety of issues beyond those specifically germane to higher education practice and policy.
Again, using a five-point scale, where 5 means strongly agree and 1 means strongly disagree, please indicate your level of agreement with the following statements:

|  | ALL INSTITUTIONS BY SECTOR |  |  | PUBLIC |  |  |  | PRIVATE NONPROFIT |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | ALL | PUBLIC | PRIVATE NONPROFIT | DOCTORAL | MASTER'S | BACC. | ASSOC. | DOCTORAL MASTER'S | BACC. |
| Presidents should speak out more on issues beyond those specifically germane to higher education. |  |  |  |  |  |  |  |  |  |
| \%5 Strongly agree | 19 | 16 | 21 | 19 | 13 | 19 | 17 | 20 | 21 |
| \%4 | 27 | 28 | 27 | 34 | 27 | 23 | 26 | 29 | 25 |
| \%3 | 32 | 31 | 32 | 34 | 31 | 32 | 30 | 30 | 36 |
| \%2 | 17 | 19 | 15 | 9 | 23 | 16 | 21 | 17 | 13 |
| \%1 Strongly disagree | 5 | 6 | 5 | 3 | 6 | 10 | 6 | 4 | 5 |
| When presidents speak out on matters directly related to higher education, they have real influence on public policy. |  |  |  |  |  |  |  |  |  |
| \%5 Strongly agree | 12 | 11 | 12 | 12 | 8 | 10 | 12 | 15 | 6 |
| \%4 | 47 | 52 | 44 | 61 | 41 | 53 | 54 | 40 | 49 |
| \%3 | 30 | 27 | 33 | 18 | 38 | 23 | 25 | 31 | 35 |
| \%2 | 10 | 10 | 10 | 9 | 14 | 10 | 8 | 13 | 9 |
| \%1 Strongly disagree | 1 | 1 | 1 | 0 | 0 | 3 | 1 | 1 | 2 |

When presidents speak out on issues not directly related to higher education, they have real influence on public policy.

| \% 5 Strongly agree | 3 | 3 | 3 | 0 | 0 | 0 | 4 | 4 | 0 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \%4 | 18 | 18 | 17 | 22 | 17 | 17 | 18 | 16 | 18 |
| \%3 | 38 | 37 | 40 | 41 | 27 | 41 | 37 | 44 | 36 |
| \%2 | 33 | 35 | 32 | 31 | 48 | 31 | 33 | 29 | 36 |
| \%1 Strongly disagree | 8 | 8 | 9 | 6 | 8 | 10 | 8 | 8 | 10 |
| When presidents speak out on issues, they face significant risk if they take controversial positions. |  |  |  |  |  |  |  |  |  |
| \% 5 Strongly agree | 38 | 40 | 34 | 45 | 36 | 27 | 43 | 35 | 32 |
| \%4 | 46 | 47 | 46 | 48 | 47 | 53 | 47 | 42 | 48 |
| \%3 | 12 | 9 | 15 | 3 | 14 | 13 | 9 | 17 | 13 |
| \%2 | 4 | 3 | 5 | 3 | 3 | 7 | 2 | 7 | 4 |
| \%1 Strongly disagree | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 2 |


|  | ALL INSTITUTIONS BY SECTOR |  |  | PUBLIC |  |  |  | PRIVATE NONPROFIT |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | ALL | PUBLIC | PRIVATE NONPROFIT | DOCTORAL | MASTER'S | BACC. | ASSOC. | DOCTORAL/ MASTER'S | BACC. |
| I fear that if I speak out about important issues, my positions might offend my governor or state legislators. |  |  |  |  |  |  |  |  |  |
| \%5 Strongly agree | 19 | 24 | 9 | 26 | 24 | 17 | 24 | 8 | 9 |
| \%4 | 29 | 35 | 17 | 35 | 25 | 48 | 38 | 19 | 18 |
| \%3 | 21 | 24 | 20 | 26 | 30 | 17 | 22 | 18 | 21 |
| \%2 | 21 | 14 | 34 | 6 | 21 | 17 | 13 | 31 | 32 |
| \%1 Strongly disagree | 10 | 3 | 20 | 6 | 0 | 0 | 4 | 24 | 20 |
| I fear that if I speak out about important issues, my opinions might offend my institution's trustees and donors. |  |  |  |  |  |  |  |  |  |
| \%5 Strongly agree | 17 | 17 | 17 | 21 | 10 | 10 | 19 | 16 | 19 |
| \%4 | 33 | 36 | 30 | 33 | 27 | 40 | 39 | 29 | 31 |
| \%3 | 26 | 27 | 27 | 30 | 41 | 13 | 23 | 28 | 24 |
| \%2 | 18 | 18 | 19 | 15 | 22 | 33 | 16 | 21 | 19 |
| \%1 Strongly disagree | 4 | 2 | 7 | 0 | 0 | 3 | 3 | 6 | 8 |

## PARTICIPANT DEMOGRAPHICS

| WHAT IS YOUR AGE? | OVERALL \% |
| :---: | :---: |
| Younger than 30 | 0 |
| 30 to 39 | 1 |
| 40 to 49 | 9 |
| 50 to 59 | 35 |
| 60 to 69 | 47 |
| 70 and older | 8 |
|  | OVERALL \% |
| WHAT IS Your GENDER? | 73 |
| Male | 27 |
| Female |  |


| HOW MANY YEARS HAVE YOU SERVED AS THE PRESIDENT AT THIS |
| :---: | :---: |
| INSTITUTION? | OVERALL \%


| HOW MANY YEARS HAVE YOU SERVED AS THE PRESIDENT AT ANY |
| :---: | :---: |
| INSTITUTION? | OVERALL \%


#### Abstract

ABOUT INSIDE HIGHER ED Founded in 2004, Inside Higher Ed is the online source for news, opinion, and jobs for all of higher education. Inside Higher Ed provides what higher education professionals need to thrive in their jobs or to find better ones: breaking news and feature stories, provocative daily commentary, areas for comment on every article, practical career columns, and a powerful suite of tools that keep academic professionals well-informed about issues and employment opportunities and that help colleges identify and hire talented personnel.


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