



November 29, 2011

Solomon L. Badger, Ed.D
Chair, Board of Trustees of
Florida Agricultural and Mechanical University
1601 South Martin Luther King Blvd.
400 Lee Hall
Tallahassee, Florida 32307

Dear Dr. Badger:

The events surrounding the tragic death of Robert Champion and allegations by Dr. White that he received little support despite repeatedly advising current and former university administrators of hazing activities within the Marching 100 band, is of grave concern to the Board of Governors.

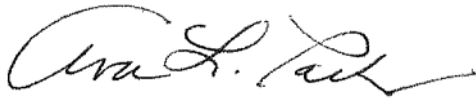
There is a "no tolerance" hazing policy in the State University System. Pursuant to Board of Governors Regulation 1.001 and Section 1006.63, Florida Statutes, each university must have an anti-hazing regulation that includes a vigorous program of enforcement to deter such behavior and to effectively sanction such behavior. While we are aware that the university has a regulation and a rule in place to prohibit hazing activities and to penalize students for engaging in such activities, we are asking Chancellor Brogan to initiate an investigation to determine whether university administration took appropriate action to address the hazing activities referenced by Dr. White and any hazing activities in the student population at large. The investigation will be conducted through the Board of Governor's Office of Inspector General with assistance, as may be provided, by the Governor's Chief Inspector General Office.

We know that you share our concern that all appropriate institutional controls be adhered to by university administration to effectively deter hazing activities and respond promptly and appropriately when such activities occur. As the university engages in its review of the hazing activities of the Marching 100 band, please apprise the Board and Chancellor Brogan of all findings and conclusions reached as a result of that examination.

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We look forward to the full cooperation of your Board, President Ammons, and university administration during the course of the investigation. Please let me know if you have any questions.

Sincerely,

A handwritten signature in black ink, appearing to read "Ava L. Parker". The signature is fluid and cursive, with a long horizontal stroke at the end.

Ava L. Parker, Chair

c: Members, Board of Governors
Stephen R. MacNamara, Chief of Staff to Governor Rick Scott
Frank T. Brogan, Chancellor
James Ammons, President, FAMU
Derry Harper, Inspector General